



Investor Presentation Q2 2020

Compelling combination of self-funded savings growth and capital return from maturing guaranteed back-book

Important information:

This document may contain forward-looking statements. By their nature, forward-looking statements involve risk and uncertainty because they relate to future events and circumstances that may be beyond the Storebrand Group's control. As a result, the Storebrand Group's actual future financial condition, performance and results may differ materially from the plans, goals and expectations set forth in these forward-looking statements. Important factors that may cause such a difference for the Storebrand Group include, but are not limited to: (i) the macroeconomic development, (ii) change in the competitive climate, (iii) change in the regulatory environment and other government actions and (iv) market related risks such as changes in equity markets, interest rates and exchange rates, and the performance of financial markets generally.

The Storebrand Group assumes no responsibility to update any of the forward looking statements contained in this document or any other forward-looking statements it may make.





- Resilient through Covid-19 period
- Well positioned for continued growth in Swedish and Norwegian occupational pensions
- Digitisation and partnerships provide scalable growth in Norwegian retail market
- Leading Nordic asset manager with a modern platform enabling continued growth

Storebrand | Response to COVID19



1. Keep employees safe



7. Open to new oppurtunites partnerships and M&A



Storebrand

We're in this together with the rest of society



2. Respond and allocate resources to customers' needs



6. Keep growing the core



3. Operations are running close to normal



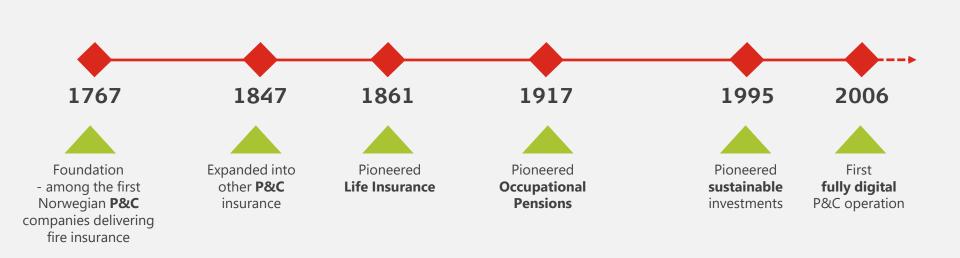
5. High degree of uncertainty. Scenario planning for business and capital



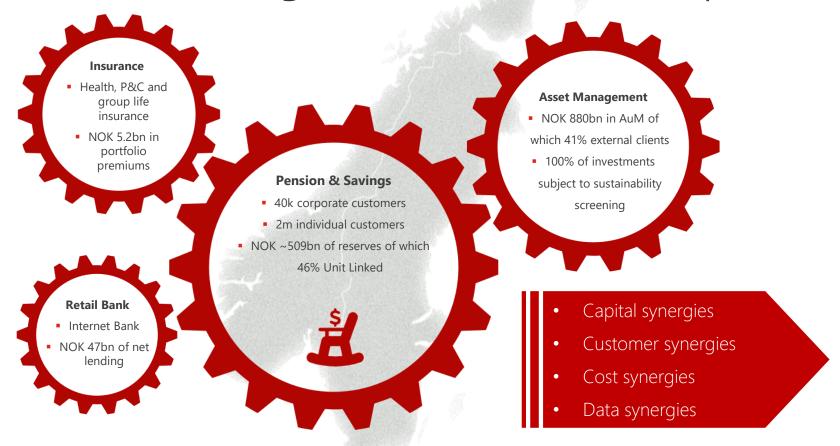
4. Strong financial starting point robust solvency and liquidity, no need for refinancing

Strategy

250 years of pioneering in the Nordic financial industry



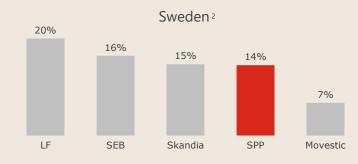
Storebrand - An Integrated Financial Service Group



Leading position in Norway and strong contender in Sweden

Market share occupational pensions (Defined Contribution)





Clear value proposition



 Best customer satisfaction with all time high score for large Norwegian corporates



 Best customer service in Sweden

World leader in corporate sustainability



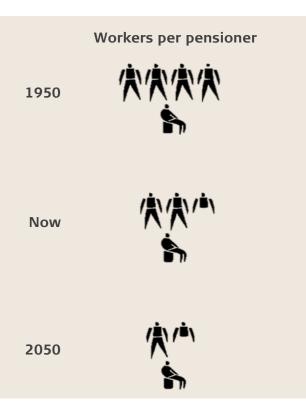
World's most sustainable insurance company 2020

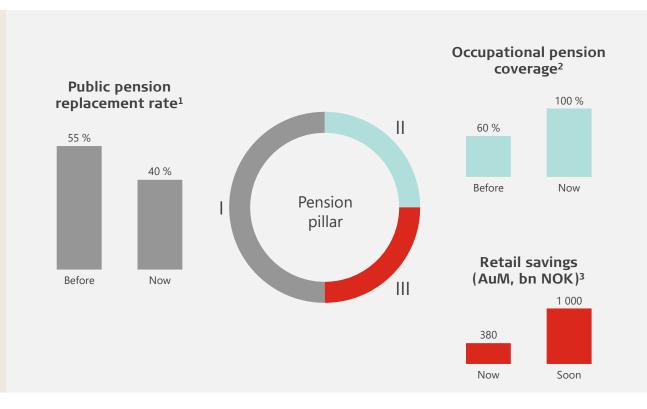
¹ Finance Norway. Gross premiums defined contribution with and without investment choice. Q1 2020

² Insurance Sweden. Segment Non-unionised pensions labelled 'Other occupational pensions' (written premiums) Q1 2020

³ The Global 100 index, as presented during the World Economic Forum in Davos by the Canadian financial magazine Corporate Knights in January 2020.

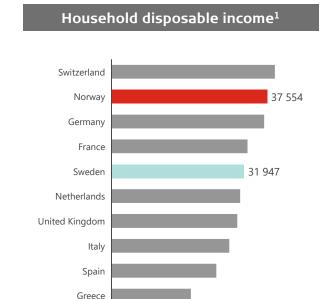
Demographic change has driven pension reforms in Norway with opportunities emerging

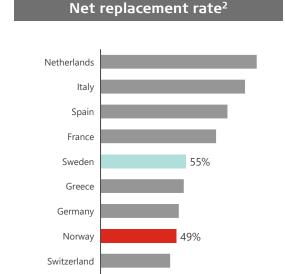


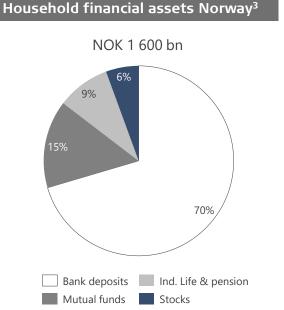




Moderate replacement rates and a wealthy population with an overweight in bank deposits fuel growth potential in retail market for savings









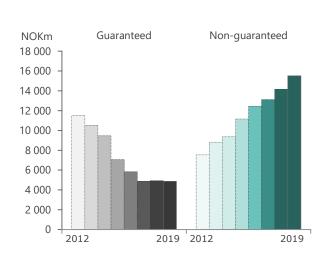
United Kingdom

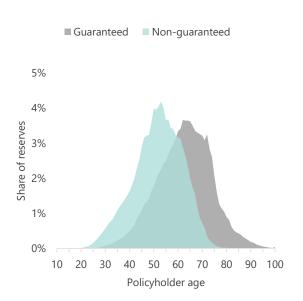
Continued shift from Guaranteed to Non-guaranteed pension



Current share of reserves²

Expected flow of reserves³





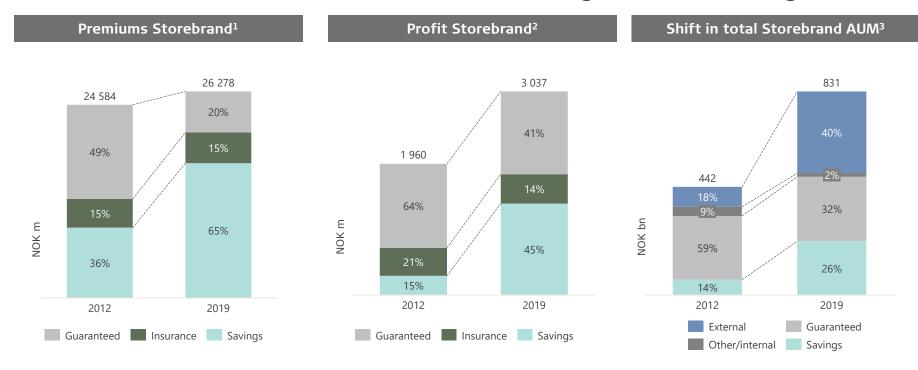




¹ Guaranteed: Defined Benefit Norway and Guaranteed npension Swede, excl. transfers. Non-guaranteed: Unit Linked (occupational pension) Norway and Sweden, excl. transfers.

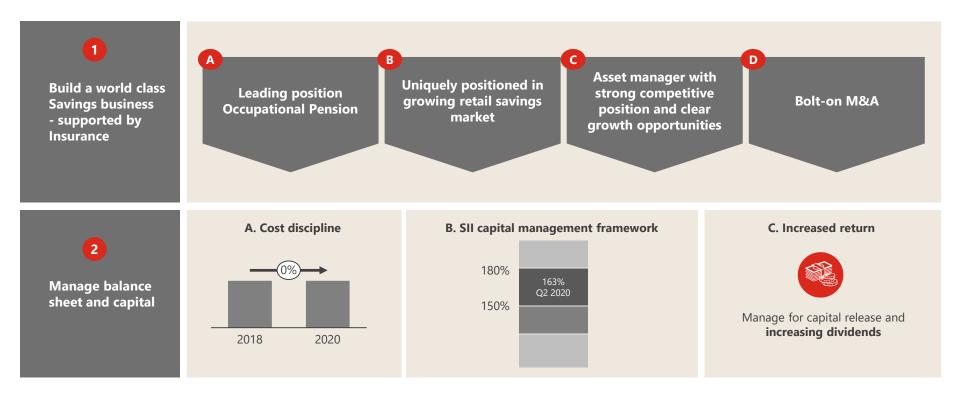
² Guaranteed: Defined Benefit and Paid-up policies Norway and Guaranteed pension Sweden. Non-guaranteed: Unit Linked (occupational pension) Norway and Sweden. As of 2018.
³ Aggregated numbers from Norwegian and Swedish pension products. Acquired premiums from Silver excluded.

Successful transition from Guaranteed to non-guaranteed Savings





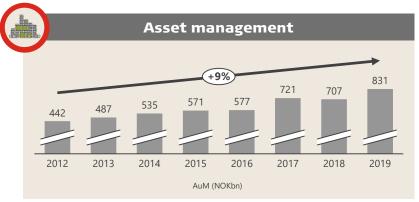
Our strategy: A compelling combination of self-funding growth and capital return from maturing guaranteed back-book

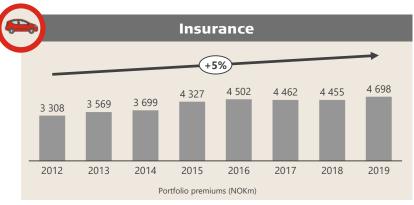




Growth in Savings and Insurance







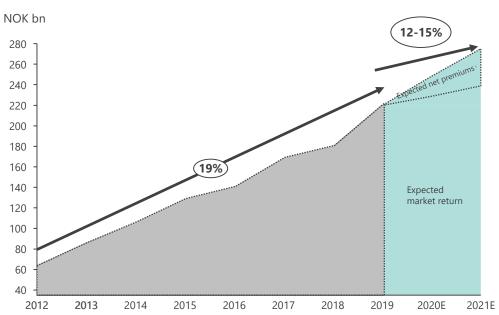






Double digit growth continues in Unit Linked





Drivers of expected net premiums

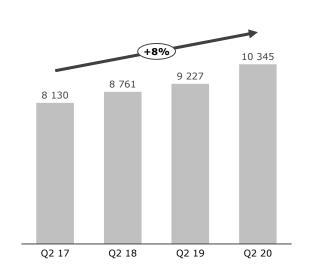
- Majority of premiums generated by active policies
- Growth driven by:
 - Increased salaries and savings rates
 - Population growth
 - Age distribution of policyholders
 - DB conversions
 - New sales
 - New retail savings products
 - Positive transfer balance
 - Market returns



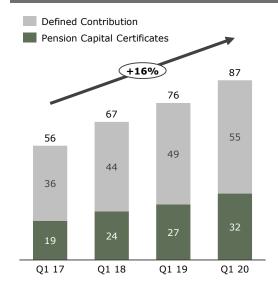


Stable and solid growth in Norwegian DC products

Annual DC Premiums (NOK m)



DC & PCC AuM (in bill.)



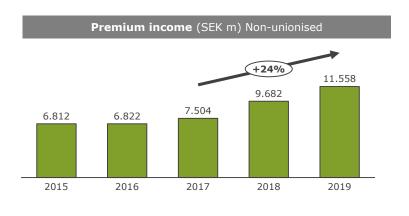
Comments

- · Stable growth business.
- Reoccurring premiums keeps AUM stable despite financial market volatility.
- 8% annual pemium growth Q2 2017 – Q2 2020.
- 16% annual AuM growth Q2 2017 – Q2 2020.
- 2/3 active DC, 1/3 Pension Capital Certificates. Will be combined into an Individual Pension Account for all policyholders from 2021 (new legislation).

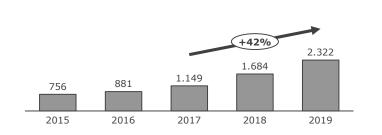


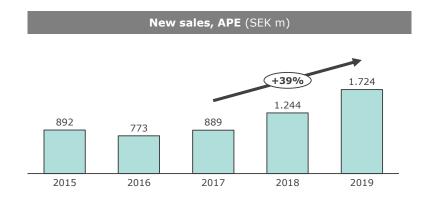


SPP is on a strong growth track...

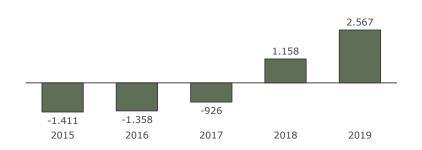








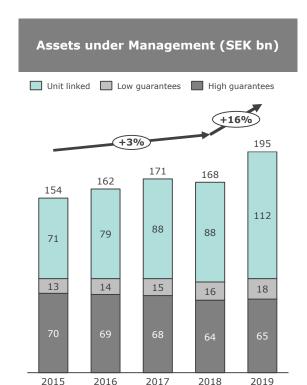




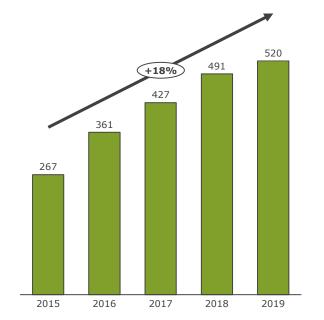




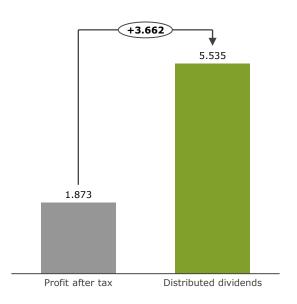
...while improving its financial record

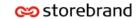


Growing operating profit (SEK m)



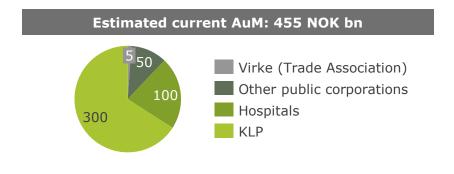
Accumulated SPP dividends from profit growth and capital release 2015-2019 (SEK m)

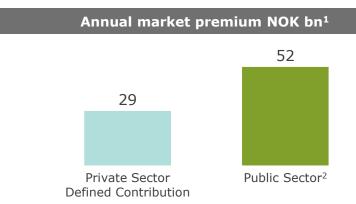






Norwegian public sector pension market offers great new potential





Value proposal

- · Value adding sustainable investments
- Lower expenses, but still the same pensions for the employees
- · Digital solutions for insight and service
- Transparent governance structure compared to KLP, which is a mutual company

Ambitions

- 5 per cent market share within 5 years
 - > NOK 35 bn AuM
 - About 25 average sized clients
- Attractive investment solutions for clients and manageable risk and solvency capital requirement
- Storebrand will build on existing systems and solutions and execute within previously communicated cost target for the group.



Private sector as of 2018, Public sector est. 2018
 Norwegian municipalities, does not include pay as you go scheme for state employees.

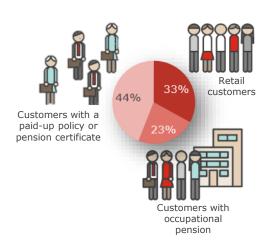


Building on our relationship with corporations to reach out to their employees

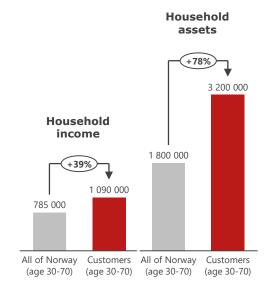
Our position in the Norwegian occupational pension market...

...gives us a customer base of 1.3 million individuals..





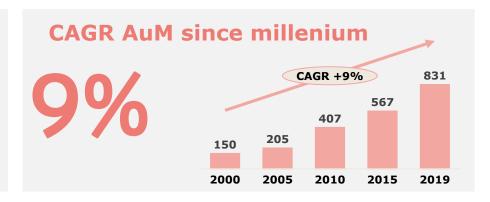
..with above average financials and savings capacity



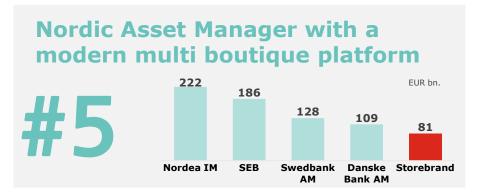


Fast growing Nordic asset manager with a strong competitive position



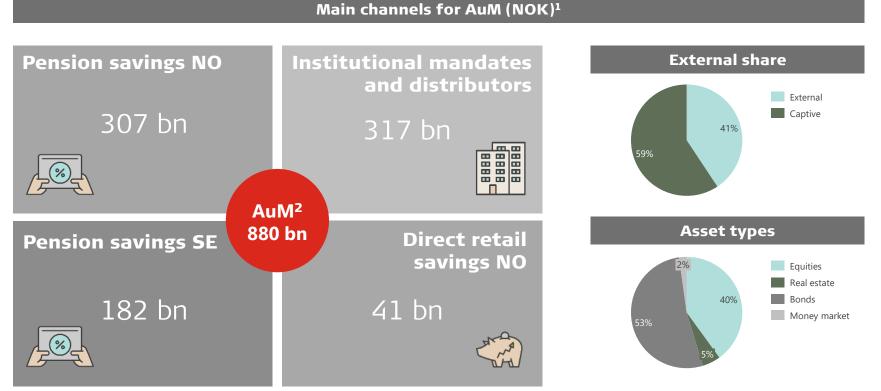






Blend of captive Storebrand pension assets and mandates from external clients



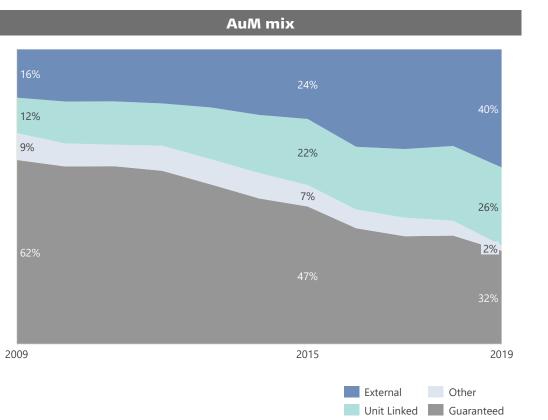


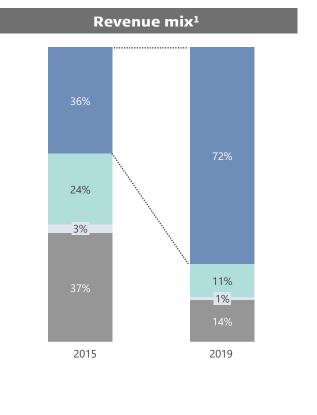
Data as of O2 2020.

² NOK 33 bn of company capital is not allocated to any of the customer channels.



Increased external share in Asset Management

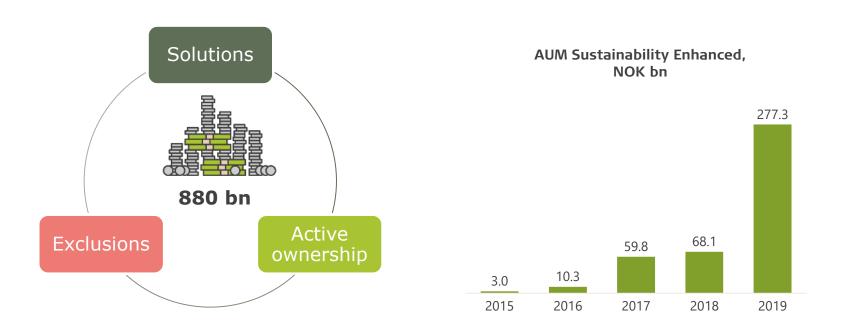




Sustainability at the core of our business

Asset Mgmt

NOK 880 bn AuM aligned to contribute to the UN Sustainability Goals



All assets under management are subject to sustainability screening

Three methods to invest for better returns and a better world



SOLUTIONS

Investing more in tomorrow's solutions





EXCLUSIONS

Divesting companies lacking a future-proof sustainable strategy



We invest more in companies that are positioned to solve problems related to the UN Development goals

Climate

Companies that offer solutions to climate change issues through their products and services.

Responsible Consumption

Companies that offer solutions to a more responsible consumption and a circular economy.

Sustainable Cities

Companies that are central to building sustainable cities.

Empowerment

Companies that empower by inclusion, as a step to greater diversity and equality.



We engage with companies that we invest in by being active owners who make demands

Dialogue

- Directly with companies
- In collaboration with asset owners

Proxy voting

- Storebrand voted at 530 general shareholder meetings across the globe in 2018
- Focus on climate risk, emission reductions and equality



We exclude companies that breach international conventions or engage in unacceptable business practices

Product-based exclusions

- · Production and distribution of tobacco
- Production of controversial weapons

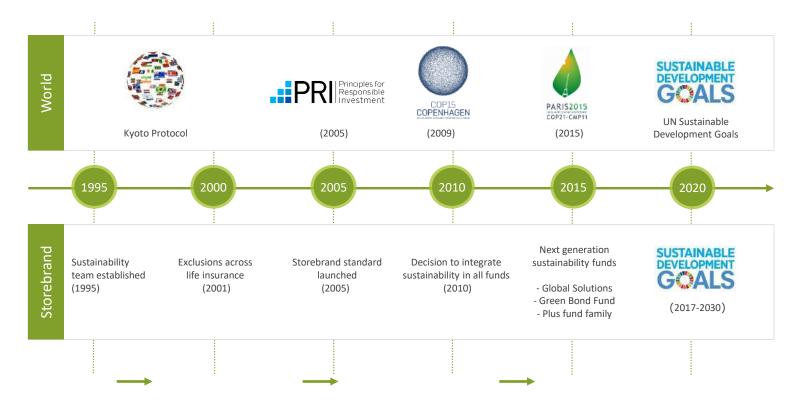
Incident-based exclusions

· Based on international norms or conventions





Storebrand's History of Sustainable Investments



Ambition: Build a world class Savings business supported by Insurance









Significant difference in capital consumption and return profile between old and new business

ILLUSTRATIVE FROM CMD 2018



The equity in the Group sits within different legal units. This allocation of equity is done on a pro-forma basis to reflect an approximation to the IFRS equity consumed in the different reporting segments after group diversification. The estimated allocation is based on the capital consumption under SII and CRD IV adjusted for positive capital contribution to own funds. The Insurance segment has been allocated an increased capital level which is more in line with long-term expected diversification effects.



¹ Result before amortisation and after tax. O1 2017 - O1 2018

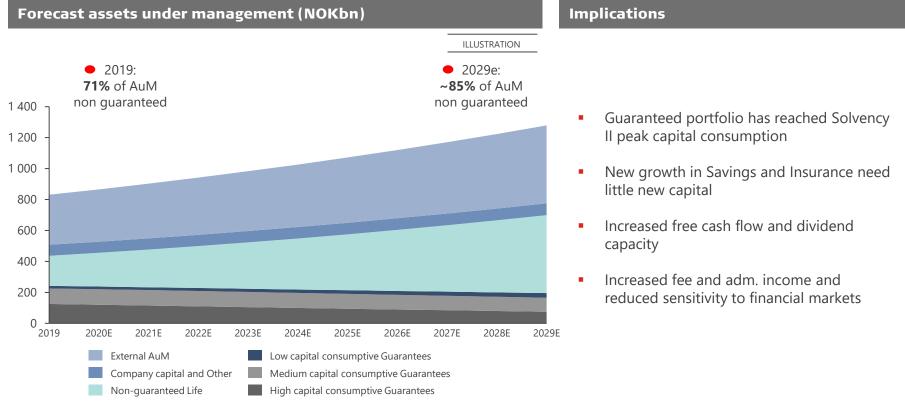
² Based on solvency II position pr. Q1 2018 incl. transitional rules on 165%. IFRS equity allocated on a pro forma basis.

³ Includes reporting segment "Other".

⁴ Allocated equity 10 2018, ROE calculated on 10 2017.



Majority of AUM in Storebrand is already capital efficient and growing while capital consumptive guaranteed AUM is trailing off

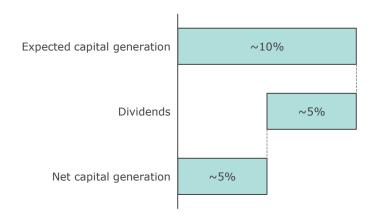




Capital generation from increasing fee based earnings in front book and capital release from the back book

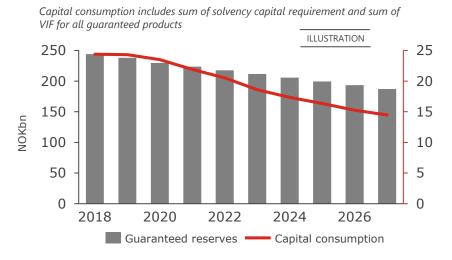
From CMD

Estimated solvency generation (annual) short term¹



- Expected annual capital generation of ~10pp of improved solvency ratio after new business strain
- Further management actions have the potential to further improve solvency

Estimated reduced capital consumption back book

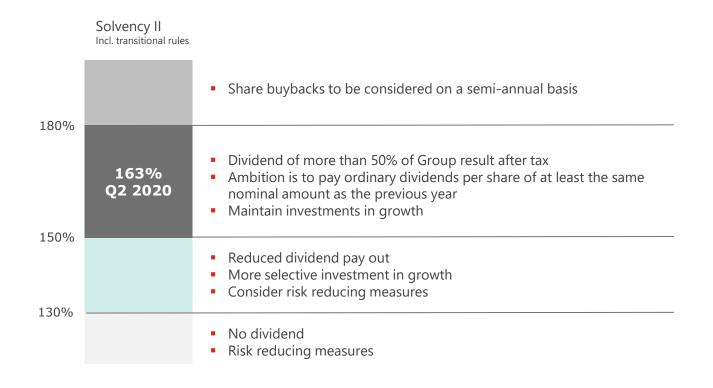


 Lower capital consumption because guaranteed portfolio in run-off, interest rate guarantee reduced and new polices have lower guarantees, hence more capital light





Group capital management policy sets thresholds for distribution of cash dividends





Financial Targets are maintained

		Target	Actual 2019
	Return on equity ¹	> 10%	8.0%
	Dividend pay-out ratio ²	> 50%	Cancelled due to Covid-19
%	Solvency II margin Storebrand Group ³	> 150%	176%



¹ Before amortisation after tax.

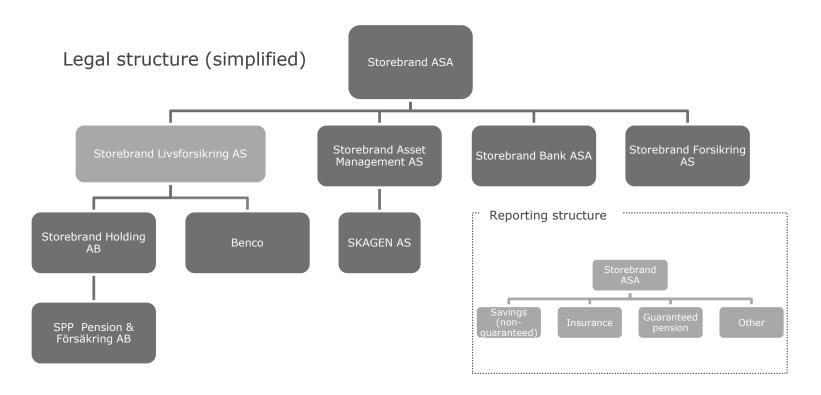
² After tax

³ Including transitional rules.

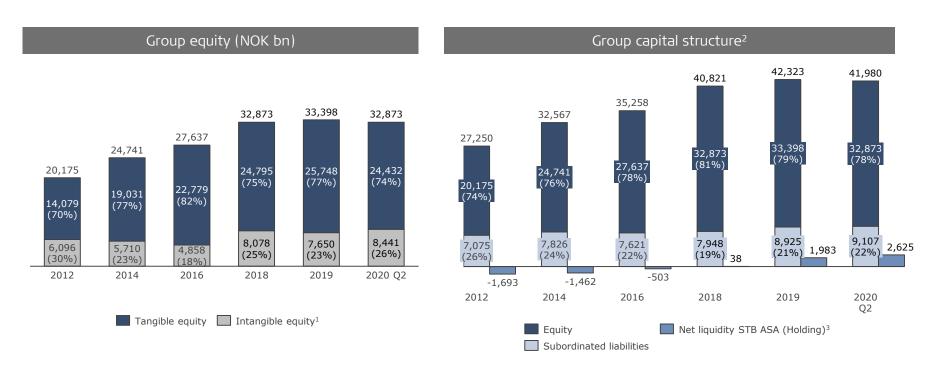
Capital Management

Storebrand Group Structure

Diversified cash flow to holding company Storebrand ASA



Strong Group IFRS equity and capital structure – reduced financial leverage



¹ Intangible equity: Brand names, IT systems, customer lists and Value of business-in-force (VIF), and goodwill. VIF and goodwill mainly from acquisition of SPP.



² Specification of subordinated liabilities:

⁻ Hybrid tier 1 capital, Storebrand Bank ASA and Storebrand Livsforsikring AS

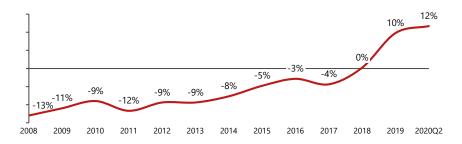
⁻ Perpetual subordinated loan capital, Storebrand Livsforsikring AS

⁻ Dated subordinated loan capital, Storebrand Bank ASA and Storebrand Livsforsikring AS

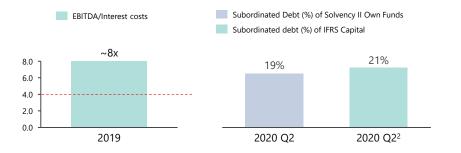
³ (Senior debt – liquidity portfolio) in holding company shown in separate column as it is not part of group capital.

Strong liquidity and low leverage

Net liquidity ratio Storebrand ASA (holding)



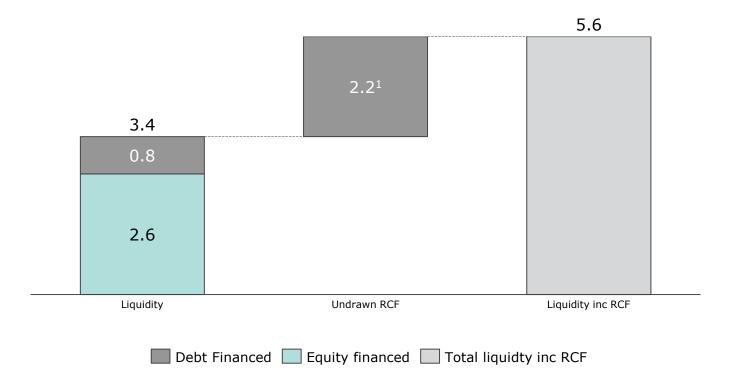
Interest charge coverage Storebrand group¹



- Proceeds from subsidiaries have been used to pay dividends, reduce debt in the holding company and increase the liquidity buffer
- Holding company net liquidity ratio of 12% (net debt ratio of -12%)
- Fixed charge coverage ratio ~ 8x



Group Liquidity NOK bn

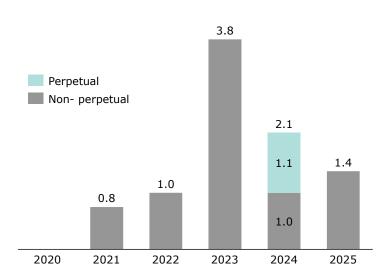


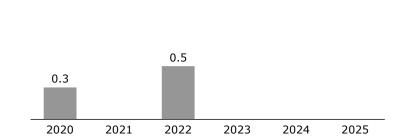


Term structure debt

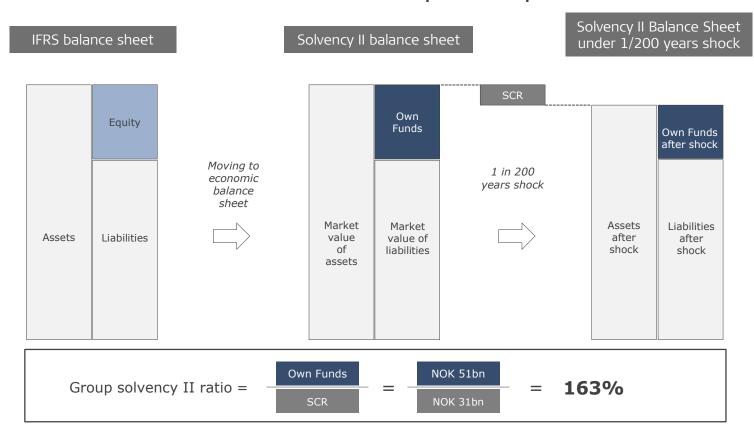
Term structure sub-debt Storebrand Livsforsikring¹ (bn NOK)

Term structure senior debt Storebrand ASA (bn NOK)



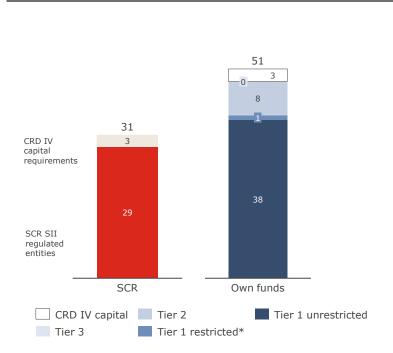


The Solvency Calculation – moving to a market consistent balance sheet and risk sensitive capital requirements



High quality capital base under Solvency II

SCR and own funds (NOK bn)

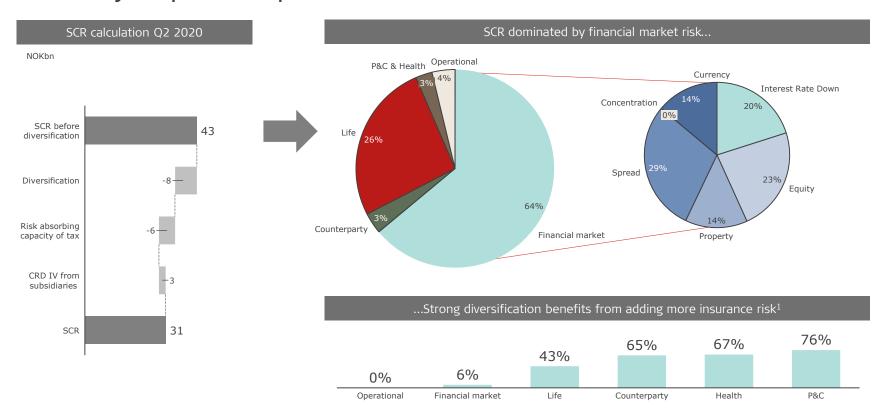


Own funds in % of SCR (excluding CRD IV subsidiaries)



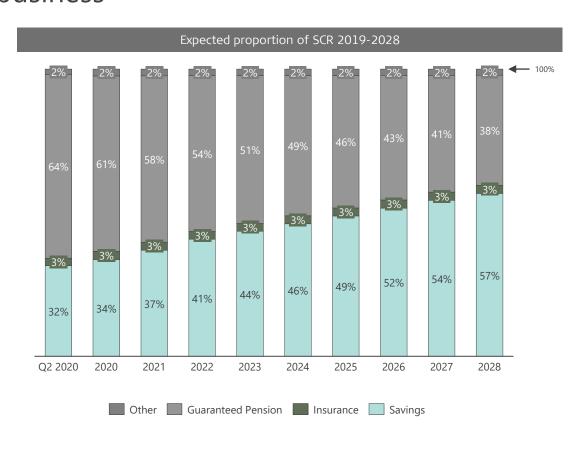


Solvency Capital Requirements (SCR)





Reduced Solvency Capital Requirement from Guaranteed business

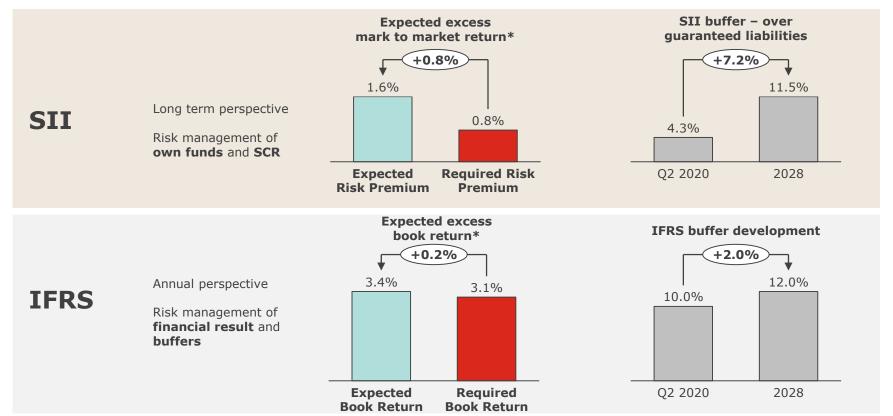


- Guaranteed products have more financial
- High buffer need to SCR because of high volatility
- Insurance products have strong diversification effects
- Medium buffer need to SCR because of low volatility
- Savings products generates own funds, low need to hold hard capital in the form of equity/sub debt
- Low buffer need to SCR because of low volatility

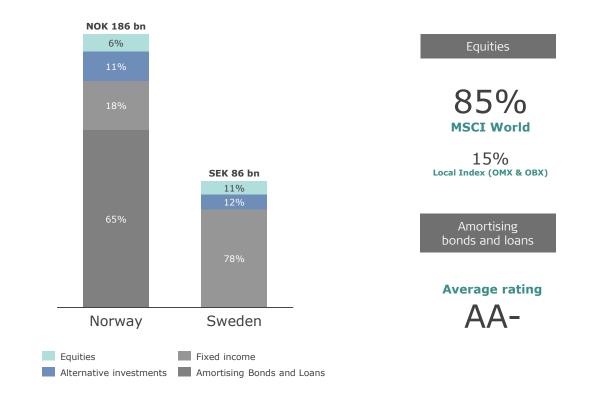


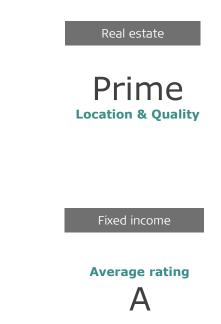
Investment management

Liability Driven Investments are expected to generate SII Capital and Stabilise IFRS Results



High quality assets with fixed income as the backbone¹

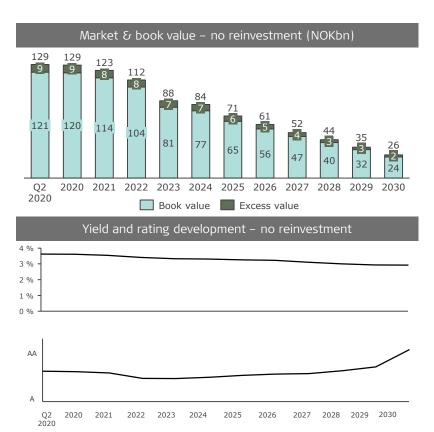


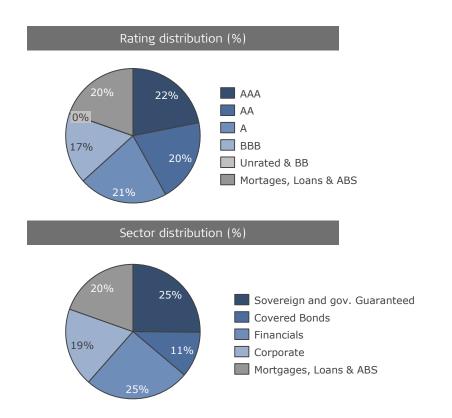




High Quality Fixed Income I

- Characteristics of Bonds at Amortised Cost¹

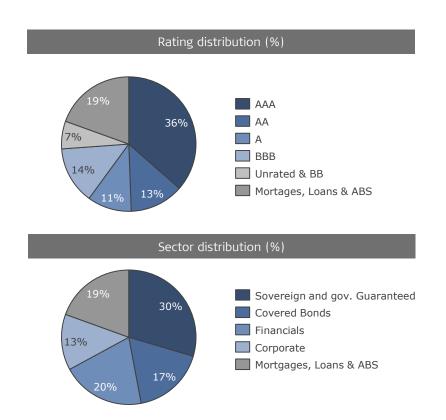


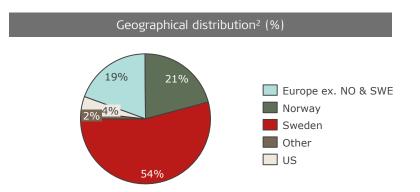




High Quality Fixed Income II

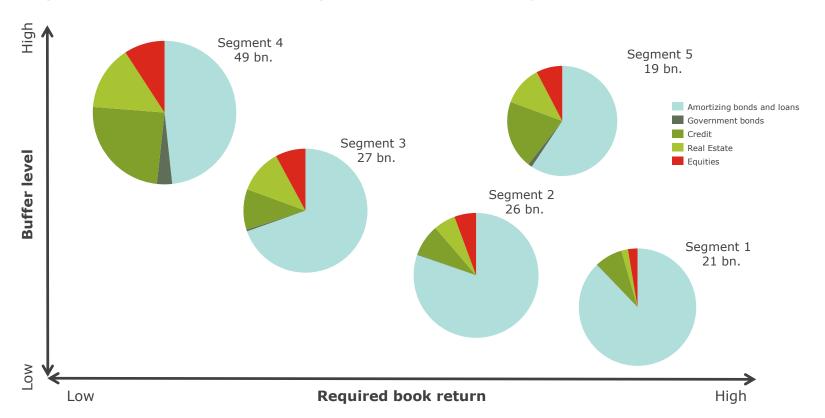
- Characteristics of Mark to Market Fixed Income¹







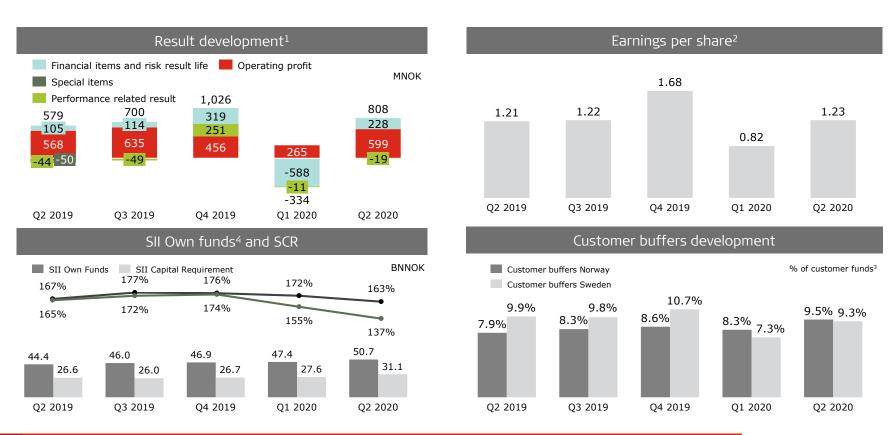
Paid up policies in Norway: Segmentation According to Risk Capacity



Q2 2020 Results

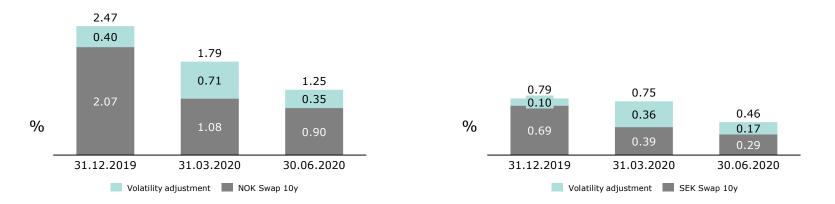
Key figures





storebrand

Lower interest rates affect the Solvency ratio

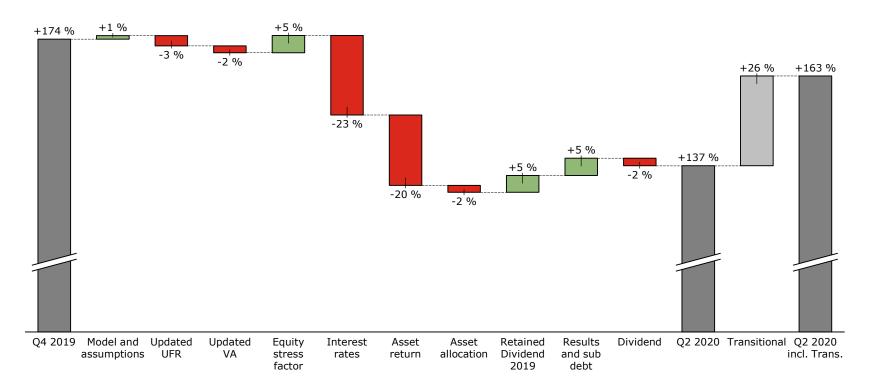


- Lower interest rates due to COVID-19
- Lower regulatory volatilty adjustment due to lower Norwegian interest rates and reduced credit spreads
- Given the current interest rate level and normal risk premiums, Storebrand expect to have sufficient returns in the portfolios to meet the annual interest rate guarantee over the next decade, and still have more than two thirds of the customer buffers intact.

Movement from Q4 2019 to Q2 2020



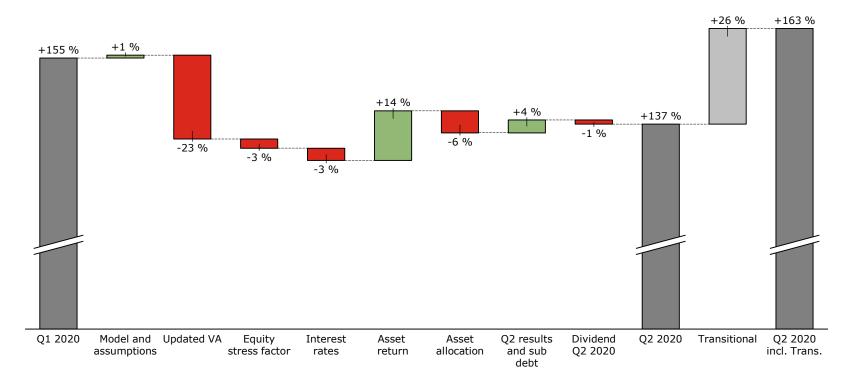
Storebrand ASA



Movement from Q1 2020 to Q2 2020

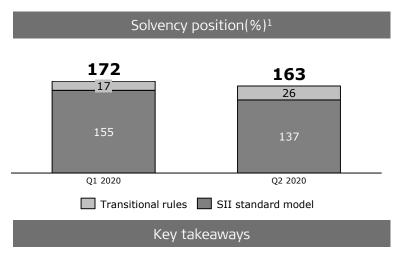


Storebrand ASA

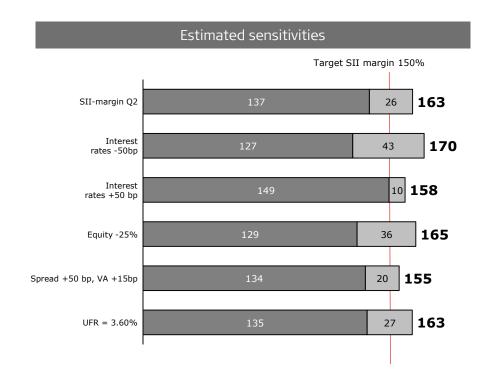


SII position Storebrand Group





- Q2 solvency development influenced by decreased VA and increased equity stress level
- YTD solvency position weakened by decreased interest rates and adverse development in equities and credit markets



Storebrand Group



Profit¹

		Q2		01.01 - 30.06	
NOK million	2020	2019	2020	2019	2019
Fee and administration income	1 301	1 235	2 649	2 450	5 308
Insurance result	255	269	184	514	1 005
Operational cost	-975	-1 030	-1 999	-1 960	-4 015
Operating profit	580	474	834	1 005	2 298
Financial items and risk result life	228	105	-360	307	739
Profit before amortisation	808	578	474	1 311	3 037
Amortisation and write-downs of intangible assets	-124	-114	-243	-213	-444
Profit before tax	684	464	231	1 098	2 593
Tax	-231	-13	486	-153	-511
Profit after tax	453	451	717	945	2 082

Storebrand Group



Profit1

NOK million	G	Q2		01.01 - 30.06	
	2020	2019	2020	2019	2019
Fee and administration income	1 301	1 235	2 649	2 450	5 308
Insurance result	255	269	184	514	1 005
Operational cost	-975	-1 030	-1 999	-1 960	-4 015
Operating profit	580	474	834	1 005	2 298
Financial items and risk result life	228	105	-360	307	739
Profit before amortisation	808	578	474	1 311	3 037

Profit per line of business

	Q2		01.01 - 30.06		Full year	
NOK million	2020	2019	2020	2019	2019	
Savings - non-guaranteed	396	224	672	514	1 364	
Insurance	124	139	-144	242	439	
Guaranteed pension	-8	211	86	460	1 029	
Other profit	296	5	-141	96	205	
Profit before amortisation	808	578	474	1 311	3 037	

Savings (non-guaranteed)



Profit

	Q2		01.01 - 30.06		Full year	
NOK million	2020	2019	2020	2019	2019	
Fee and administration income	974	911	2 017	1 807	3 996	
Operational cost	-600	-672	-1 269	-1 287	-2 621	
Operating profit	374	239	748	521	1 375	
Financial items and risk result life	22	-16	-76	-7	-11	
Profit before amortisation	396	224	672	514	1 364	

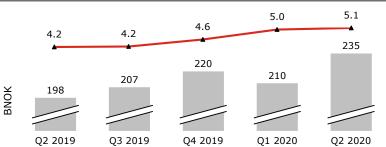
Profit per product line

NOK million	2020	2019	2020	2019	2019
Unit linked Norway	126	60	195	145	275
Unit linked Sweden	81	57	160	122	291
Asset management	133	44	235	117	526
Retail banking	55	63	82	130	272
Profit before amortisation	396	224	672	514	1 364

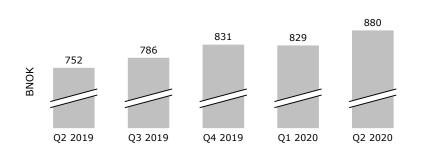
Savings (non-guaranteed) -Strong premium and reserve growth







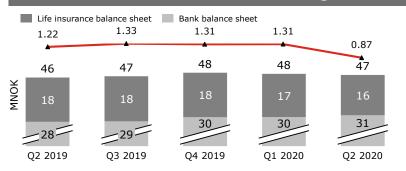
Assets under management



Comments¹

- 23% growth in Unit Linked premiums. Continued growth despite furloughs in Q2.
- 18% growth in Unit Linked reserves.
- NOK +4.6bn net transfers in SPP in Q2 from consolidation of smaller pension funds.
- Net interest margin decline in the Bank from accelerated implementation of lower lending rates.

Retail bank balance and net interest margin (%)





Insurance



Profit

		Q2		01.01 - 30.06	
NOK million	2020	2019	2020	2019	2019
Insurance premiums f.o.a.	1 070	965	2 090	1 913	3 909
Claims f.o.a.	-816	-696	-1 906	-1 399	-2 904
Operational cost	-175	-159	-350	-309	-648
Operating profit	80	111	-166	205	357
Financial result	44	28	22	36	83
Profit before amortisation	124	139	-144	242	439

Profit per product line

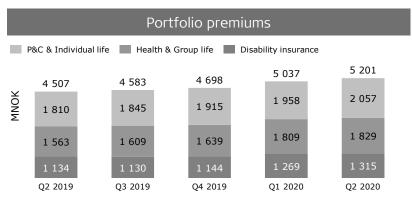
	Q2		01.01 - 30.06		Full year	
NOK million	2020	2019	2020	2019	2019	
P&C & Individual life	58	108	59	193	335	
Health & Group life	31	-9	-232	-29	-41	
Pension related disability insurance Nordic	35	40	29	77	145	
Profit before amortisation	124	139	-144	242	439	

Insurance

Insurance

- C/R back on track





Comments Combined ratio and results

- 92% combined ratio in line with target (90-92%).
- Continued strong cost control.

Comments premiums and growth¹

- 14% growth in P&C & Individual life.
- 17% growth in Health & Group life.
- 16% growth in Disability insurance.
- Growth is attributed to both underlying volume growth and price increases.



Guaranteed pension



Profit

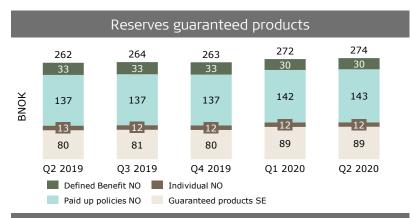
	G	Q2		01.01 - 30.06	
NOK million	2020	2019	2020	2019	2019
Fee and administration income	360	364	710	724	1 475
Operational cost	-214	-209	-416	-395	-819
Operating profit	147	155	294	329	657
Risk result life & pensions	50	52	24	113	215
Net profit sharing	-205	4	-231	18	157
Profit before amortisation	-8	211	86	460	1 029

Profit per product line

	Q	Q2		01.01 - 30.06	
NOK million	2020	2019	2020	2019	2019
Defined benefit (fee based)	26	56	17	132	287
Paid-up policies, Norway	81	105	163	214	409
Individual life and pension, Norway	8	7	5	9	21
Guaranteed products, Sweden	-123	43	-99	105	312
Profit before amortisation	-8	211	86	460	1 029

Guaranteed pension

- Strong buffer capital



Buffer	capital
Dullei	Capitai

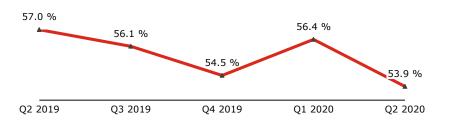
NOK million	Q2 2020	Q1 2020	Change
Market value adjustment reserve	7 403	5 279	+ 2 124
Excess value of bonds at amortised cost	9 414	6 719	+ 2 695
Additional statutory reserve	8 653	8 699	- 45
Conditional bonuses Sweden	7 614	6 774	+ 839
Total	33 084	27 471	+ 5 613



Comments

- Asset returns increase overall level of reserves in the quarter and the level of buffer capital.
- Guaranteed reserves as a share of total reserves continues to decline.
- No material impact of COVID-19 related furloughs on conversion of Defined Benefit contracts to Paid up policies.

Guaranteed reserves in % of total reserves







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